

GREGORY A. COLLINS

3408 E 3rd Street
Tucson, AZ 85716

telephone: 301-787-8388
email: gregcollins@arizona.edu

I am a globally recognized thought and practice leader on resilience, food security, monitoring and evaluation and strategic analytics. I am also a proven strategic leader and senior executive with the demonstrated ability to lead people and lead change. I have shaped and operationalized the US Government's vision for building resilience to recurrent crises in Africa, Asia, Latin America and the Caribbean, influenced U.S. and foreign government policy resulting in billions of dollars in increased investment in resilience and food security, achieved high impact results in extremely complex risk environments, led institutional change to equip USAID for the challenges of the 21st century, and built broad-based coalitions to advance U.S. Government resilience and food security objectives and the emergent field of resilience in international development.

PROFESSIONAL EXPERIENCE

**Associate Vice President for Resilience and International Development and Research
Professor in the Arizona Institutes for Resilience, University of Arizona, August 2021 – present.**

I lead the University of Arizona's Initiative for Resilience and International Development (AIRID). AIRID brings together experts from across the university and around the world to help achieve a more resilient future by harnessing the far-reaching resources of one of the nation's top 20 research institutions with expertise in areas ranging from public health to agriculture and food security, climate-adaptation, water security, governance, and the arid lands. Through AIRID, I mobilize interdisciplinary science teams from economists and climate scientists to human geographers, anthropologists and political scientists to engage in resilience and climate adaptation related research in the field of international development. In doing so, I have positioned UArizona and AIRID as global thought and practice leader on resilience and climate adaptation measurement with support and grants from USAID's Bureau for Humanitarian Assistance, the Bill and Melinda Gates Foundation, the World Food Programme and others.

**Deputy Assistant Administrator (Senior Executive Service) and USAID Resilience
Coordinator, United States Agency for International Development, Bureau for Resilience and
Food Security. December 2018 – July 2021.**

Set the strategic vision and provided strategic and technical oversight for the implementation of the U.S. Government's \$1 billion global hunger and food security initiative, Feed the Future, as well as the Agency's efforts to build resilience in areas of recurrent crises. Provided strategic vision and oversight for the re-organization of the Bureau for Food Security into the Bureau for Resilience and Food Security as part of a highly successful, longer-term effort to elevate resilience in USAID and the field of International Development. Provided strategic vision and leadership in shaping USAID's efforts to mitigate the devastating impacts of Covid-19 on global food security. Built broad-based partnerships and coalitions to advance these efforts, including within the US Government, members of Congress, partner country governments in Asia, Africa, Latin America and the Caribbean, private sector partners, NGOs, and other donors.

**USAID Resilience Coordinator and Director, Center for Resilience, USAID, Bureau for Food
Security. Washington, D.C. December 2015 - November 2018.**

Served as USAID's first ever Resilience Coordinator and Director of the Center for Resilience. Provided strategic vision and technical leadership on resilience for USAID and the U.S. Government, including advising partner country governments. Led the effort to elevate resilience as a U.S. Government priority resulting in resilience being one of three objectives in the \$1 billion U.S. Government Global Food Security Strategy. Expanded USAID's portfolio of investments aimed at building resilience in areas of recurrent crises to over \$450 million per year. Delivered, captured and communicated high impact results in challenging operating environments and developed compelling narratives demonstrating the value of investing in resilience. Provided strategic leadership and vision in generating and consolidating the body of evidence on resilience, including convening and hosting the first ever USAID Resilience Evidence Forum in 2017. Under my leadership, USAID emerged as the global leader on resilience in international development.

Senior Resilience Advisor and Deputy Director of the Resilience Secretariat, USAID, Bureau for Food Security. Washington, D.C. May 2012 - November 2015.

Served as the lead strategy and technical advisor to USAID senior leadership on USAID's vision for initiating and scaling up \$300 million per year in strategic investments aimed at building resilience to recurrent crises in the Horn of Africa and Sahel in 2011-12. Developed strategic analytics to demonstrate the value and efficacy of investing in building the resilience of vulnerable communities and countries to reduce hunger, poverty, malnutrition and the need for humanitarian assistance. Regularly briefed congressional staff, the USAID Administrator, Bureau Assistant Administrators, the Office of Management and Budget, State Department, Department of Defense and partner country governments on strategies for building resilience.

Regional Food Security Advisor USAID East Africa, Regional Office of Food-for-Peace (FFP). Nairobi, Kenya. May 2010 - April 2012.

Provided policy and technical guidance on strategy development, program design, M&E, and other applied research to bi-lateral USAID missions, UN agencies, and NGOs for a regional development and humanitarian portfolio valued at \$1.2 billion. Designed monitoring systems, conducted model program reviews and evaluations, and developed normative guidelines for assessing the implementation and impact of emergency, development and refugee programs in Sudan, Somalia, Ethiopia, Kenya, Uganda and Burundi. Led the Kenya and Regional Joint Planning Cells during the development of USAID's Horn of Africa resilience strategy which served as the foundation for USAID's policy and investments for building resilience to recurrent crises.

Senior and Founding Partner, Applied Research & Technical Assistance International (2008 - 2010). Provided strategic and technical guidance and services to United Nations agencies:

United Nations World Food Programme, Sudan. February-March, 2010. Performed technical review of Annual Livelihoods and Needs Assessment (ANLA) data analysis and reporting for southern region.

United Nations World Food Programme, Food Security Analysis Service. Nairobi, Kenya. July, 2009. Technical adviser and lead speaker for regional meeting on urban food security assessment and programming. Lead author of the meeting's technical report.

United Nations Children's Fund (UNICEF). Lilongwe, Malawi. April - May 2009. Performed a technical review of the Government of Malawi's National Plan of Action (NPA) for Orphans and Vulnerable Children (OVC) implementation monitoring system.

United Nations World Food Programme, Burundi. September 2008. Performed analysis and

technical review of WFP Burundi's Food Security Monitoring System to gauge the sensitive of alternative measures of acute malnutrition to changes in food security status.

United Nations World Food Programme, Food Security Analysis Service and Middle-East Regional Office. Cairo, Egypt. May - June 2008. Developed technical guidance for conducting urban emergency food security assessments in response to global food/fuel price increases.

United Nations World Food Programme, Southern Africa Regional Office. Johannesburg, South Africa. November - December 2007. Performed assessment of food security and vulnerability assessment/analysis capacity in the region and developed capacity building strategy for 2008.

Independent Consultant: Strategy and Technical Adviser (1998 - 2007)

United Nations Children's Fund (UNICEF), East & Southern Africa Region. July - October 2007. Designed Child Survival & Development (CSD) indicator tracking system and Data Confidence Index (DCI) for gauging the progress on Millennium Development Goals (MDGs).

United Nations World Food Programme, Burundi. June 2007. Performed technical review of WFP's food security monitoring system and best practices in the following areas: acute malnutrition and food security indicators, stratification and sampling.

United Nations World Food Programme, Emergency Food Security Assessment Unit (EFSA/ODAN), Rome. February - March 2007. Technical adviser for the development of the M&E strategy for WFP's Emergency Food Security Assessment (EFSA) training.

United Nations Food and Agriculture Organization (FAO) Somalia, Food Security Assessment Unit (FSAU). Somalia. August - September 2005, December 2005 - January 2006. Technical adviser for the development of the Somalia Livelihoods Coping Strategies Index (SLCSI).

United Nations World Food Programme, Office of Evaluation (OEDE). Somalia. June -July 2005. Food security and M&E specialist for the evaluation of WFP Somalia's three year Protracted Relief and Recovery Operation (PRRO).

United Nations World Food Programme, Vulnerability Assessment and Mapping (VAM) and Emergency Assessment Unit (OEN). Port Au Prince, Haiti Sept - Nov 2004. Developed sampling guidelines for (VAM) food security and emergency needs assessments for a national assessment.

United Nations World Food Programme, Tanzania. Kigoma, Tanzania. June - July 2004. Technical adviser for the design/implementation of the Coping Strategies Index (CSI) for use as an assessment, monitoring and evaluation tool among Congolese and Burundian refugees.

Family Health International. February 2004. Developed USAID-funded food security/nutrition M&E guidance module for HIV/AIDS Orphans and Vulnerable Children (OVC) programmes.

United Nations World Food Programme, Emergency Assessment Unit. Rome. June -Nov 2003. Food security and research design technical adviser for WFP's newly established Emergency Food Security Assessment (EFSA) Unit.

United Nations World Food Programme. Malawi, Somalia, and Yemen. July 2001 - October 2002. Technical adviser for curriculum development and trainings on the M&E for WFP's emergency, protracted relief and recovery, and development operations.

United Nations World Food Programme, Somalia. Somalia and Kenya. January - March 2002. Designed WFP's 2003-2006 Protracted Relief and Recovery Operation for Somalia in consultation

with stakeholders, beneficiaries and WFP technical staff.

CARE International East Africa RMU. Nairobi, Kenya. March - September 2001. Technical adviser on sampling strategy and statistical analysis for the development of the Coping Strategies Index (CSI), an assessment tool for measuring stress and acute changes to food security status.

Catholic Relief Services Kenya. Nairobi, Kenya. May 2001. Lead consultant for a capacity assessment of local HIV/AIDS service providers in Thika, Nairobi, and Mombasa to determine appropriate use of USAID Title II food resources (the LIFE initiative).

CARE Ethiopia. Addis Ababa and Borana, Ethiopia. November - December 2000; April, July 2001. Designed research strategy and conducted an assessment on nutrition, food security, and pastoralist livelihoods for a CARE proposal to USAID.

CARE Kenya. Garissa, Kenya. April - October 1999. Technical adviser and lead for a multi-phase applied research and pilot project (Pastoral Partnership Program) focused on identifying entry points into the pastoralist livelihoods system in north-eastern Kenya.

CARE South Sudan. Western Equatoria/Bahr El Ghazal, South Sudan. January - March 1999. Designed and conducted multi-sector Household Livelihood Security baseline survey and market study for CARE's Seed Production and Marketing Program in Tambura County, southern Sudan.

CARE Kenya. Kisumu and Garissa, Kenya. August 1998 – December 1998. Designed evaluation strategy for the USAID Title II funded Nyanza Household Livelihood Security program. Conducted final evaluation of CARE's Drought Relief Program in North-Eastern Kenya.

Design, Monitoring and Evaluation Adviser, CARE International in Kenya. Nairobi, Garissa, and Kisumu, Kenya (November 1999 - November 2001)

Conducted evaluation exercises to serve as models for CARE's humanitarian and development programs throughout Kenya. Developed M&E and impact standards, protocols, and training modules for project level monitoring and evaluation staff.

Research Associate, Department of International Health and Development - Tulane University SPHTM. New Orleans, Louisiana (February 1998 – July 1998)

Developed training modules for UNICEF funded Practical Analysis for Nutritional Data (PANDA) software-based data analysis training package for field staff.

EDUCATION

PhD Economic Sociology (2009). *University of California, Davis* Areas of study: Economic Sociology, International Development, Political-Economy of Armed Conflict, and Quantitative/Qualitative Methods. *Dissertation*: Connected: Developing Somalia's Telecoms Industry in the Wake of State Collapse

MPH International Health and Development (1998). *Tulane University, School of Public Health and Tropical Medicine*. New Orleans, Louisiana. Areas of Study: Food Security, Complex Emergencies, Nutrition and Monitoring and Evaluation.

BA Anthropology (1994). *University of California at Davis*. Areas of Study: Socio-cultural Anthropology, East and Central Africa

SELECT PROFESSIONAL PRESENTATIONS

- [Towards Resilient Livelihoods, Food Security, and Nutrition for All: Confronting the Gendered Impacts of COVID-19](#), co-organized by IFPRI, the United States Agency for International Development (USAID) and the World Bank. Moderator. March, 2021
- [Mitigating the Impacts of COVID-19 on Food Security, Water Security and Nutrition](#) July, 2020 (min 10:00)
- [Collaboration for Resilience in Africa: Learning from Stable and Fragile State Contexts. Keynote speech](#) October, 2019 (min 30:30)
- Board for International Food and Agricultural Development (BIFAD) World Food Prize side event. [Agriculture in the Context of Protracted Conflict](#) October, 2019 (min 21:00).
- Association for International Agriculture and Rural Development (AIARD). Keynote speech on Resilience and the Journey to Self-Reliance. June 2019
- Digital Financial Inclusion for Development Forum (DFI4D). Keynote speech on Digital Financial Inclusion and Resilience. April, 2019
- Colorado University Boulder Inaugural Engineering Awards and Colorado Water, Sanitation and Hygiene Symposium. Keynote speech. March 2019
- Center for Strategic and International Studies. [Risk and Resilience: Advancing Food and Nutrition Security in Nigeria](#) February 2019 (min 50:00)
- [USAID Resilience Evidence Forum: Welcome and Overview \(host\)](#) October 2017 (min 7:30)
- [The Big Picture of Resilience: Measuring Beyond Sectors](#) November 2017 (min 8:00)
- Center for Strategic and International Studies. [Sounding the Alarm on Southern Africa's Food Crises](#) October 2016 (min 3:30)
- National Bureau for Economic Research (NBER). [Economics of Asset Dynamics and Poverty Traps](#). July 2016
- Center for Strategic and International Studies. [In El Nino's Wake: Examining Africa's Latest Food Crisis](#) March 2016 (min 1:25)

PUBLICATIONS

- Collins, Gregory. 2017. "Resilience and Graduation". United Nations Development Program's *Policy in Focus* 14 (2).
- Collins, Gregory. 2009. "Connected: Exploring the Extraordinary Demand for Telecoms Services in Post-Collapse Somalia". *Mobilities* 4 (2) 203-223.
- Collins, Gregory. 2007. "What Kind of Peace is this? Darfur's Genocide and Sudan's Comprehensive Peace Agreement in Comparative-Historical Perspective". *Online Journal of Peace & Conflict Resolution*.
- Collins, Gregory. 2007. "The Incorporation of African Conflicts into the War on Terror". *Peace Review* 19 (3) pp. 397-406.
- Collins, Gregory. 2006. Response to "Embarking on an Anthropology of Removal" by Puetz. *Current Anthropology*, 47 (2) 232-233.